

Develop a resource schedule in the loading chart that follows. Use the parallel method and heuristics given. Three of the resource skills are available. How has slack changed for each activity? Has the risk of being late changed? How?

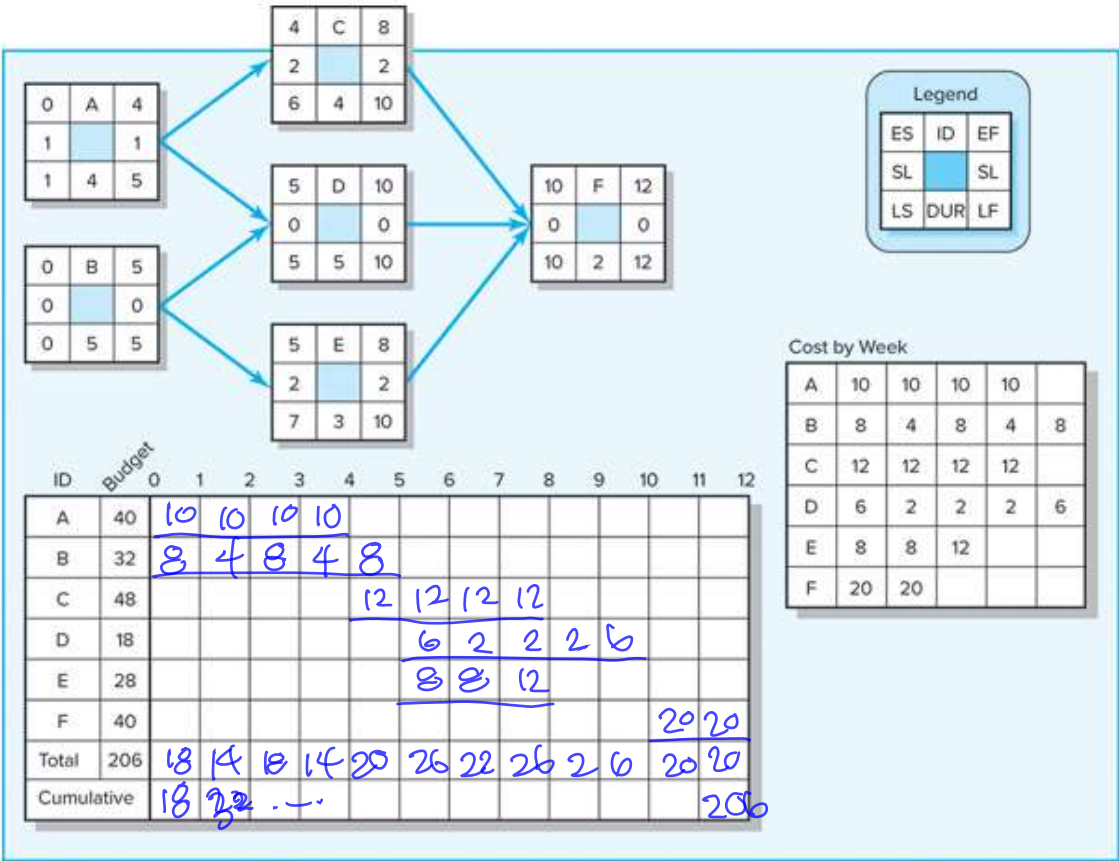
Use the following heuristics:
 Minimum slack
 Smallest duration
 Lowest identification number

List the order in which your activities are scheduled:
 2 / 1 / 4 /
 3 / 5 / 6 /

ID	RES	DUR	ES	LF	SL	0	1	2	3	4	5	6	7	8	9	10	11	12	13
1	1	1	0	3			1	1	1										
2	2	3	0	3			2	2	2										
3	2	4	1	8	1			X	X	2	2	2	2	X					
4	1	5	3	8	0					1	1	1	1						
5	2	3			2					X	X	X	X	2	2	2			
6	2	2												X	X	2	2		
Resources scheduled							3	2	2	3	3	3	3	3	2	2	2	2	
Resources available							3	3	3	3	3	3	3	3	3	3	3	3	3

What is the schedule slack for 1, 2, 3, and 4? 2, 3, 0, and 0?
 Which activities are critical now? 2, 3, 4, 5, 6.

Given the time-phased work packages and network, complete the baseline budget form for the project.



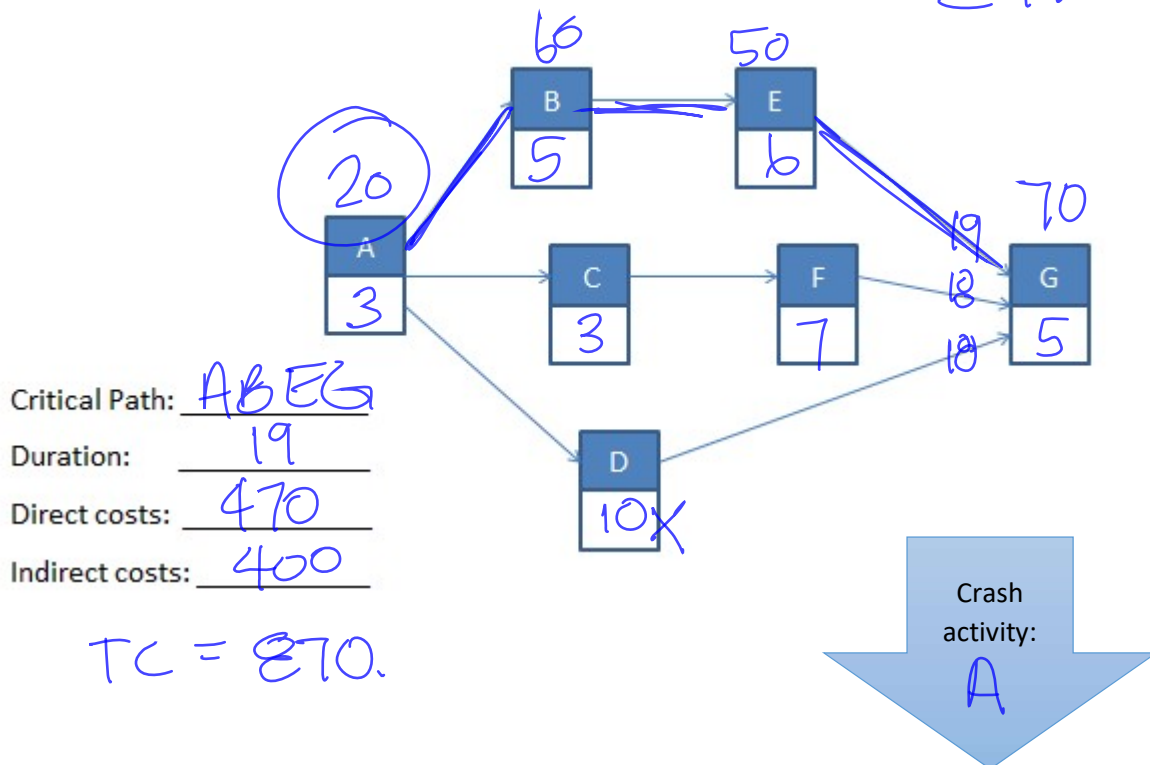
Crashing (Optimum Time-Cost Schedule) Exercise

Assume the network and data that follow. Compute the total direct cost for each potential project duration. If the indirect costs for each project duration are \$400 (19 time units), \$350 (18), \$300 (17), and \$250 (16), compute the total project cost for each duration. Plot the total direct, indirect, and project costs for each of these durations on a cost-time graph. What is the optimum cost-time schedule for the project? What is this cost?

Activity	Crash Cost/Period (Slope)	Maximum Possible Crash Periods	Normal Time	Normal Cost
A	20	1	3	50
B	60	2	5	60
C	40	1	3	70
D	0	0	10	50
E	50	3	6	100
F	100	3	7	90
G	70	1	5	50

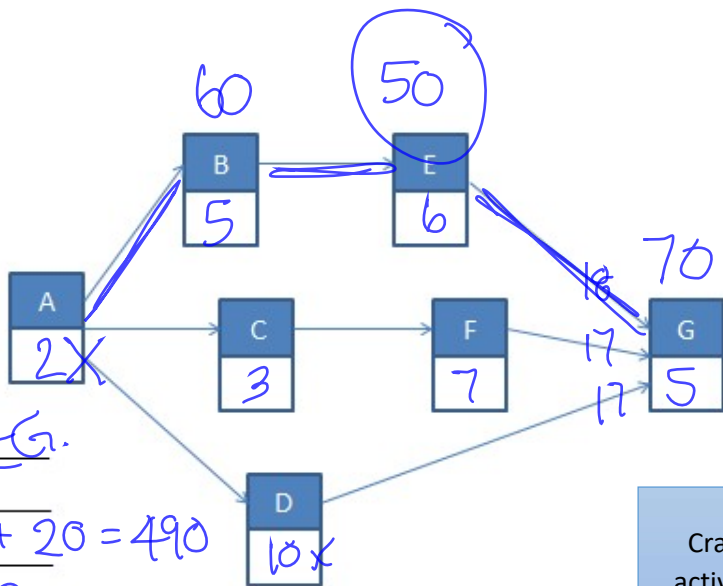
Crash
T | C
2 | 70

Σ470



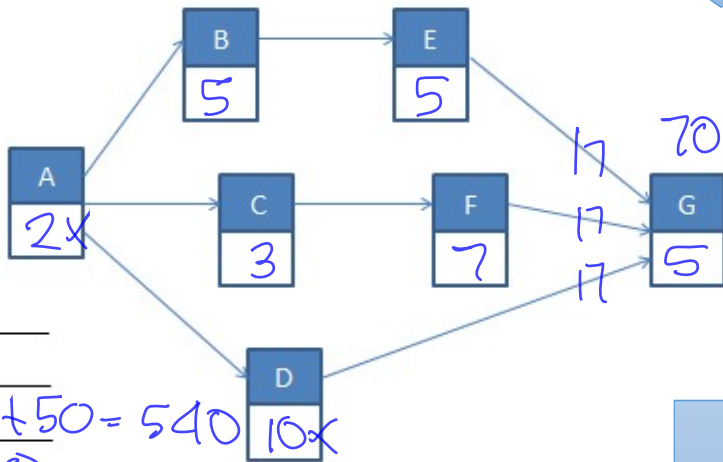
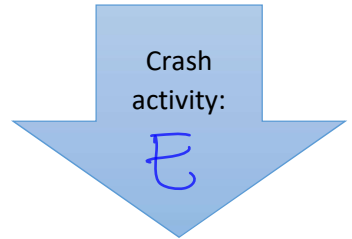
Critical Path: ABEG
 Duration: 19
 Direct costs: 470
 Indirect costs: 400

$TC = 870.$



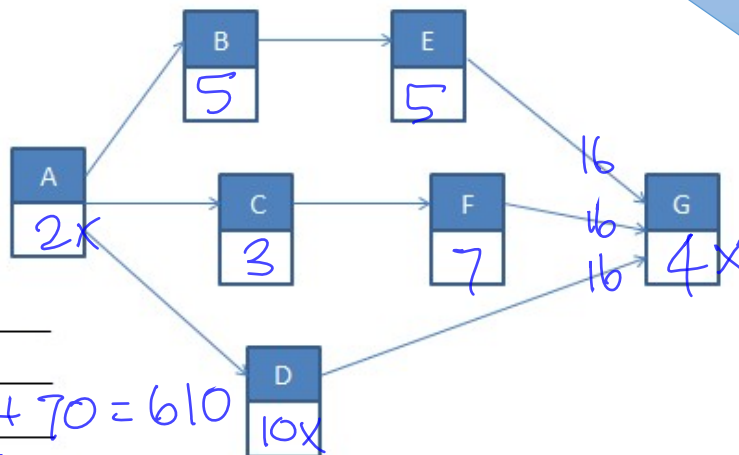
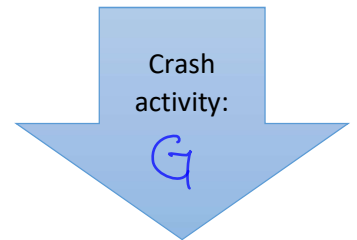
Critical Path: ABEG
 Duration: 18
 Direct costs: 470 + 20 = 490
 Indirect costs: 350

$TC = 840$



Critical Path: all
 Duration: 17
 Direct costs: 490 + 50 = 540
 Indirect costs: 300

$TC = 840$



Critical Path: all
 Duration: 16
 Direct costs: 540 + 70 = 610
 Indirect costs: 250

$TC = 860$

