

## GMS450 Project Management Final Sample Questions

### Multiple Choice

1. Which of the following is not commonly used to help select a priority rule?
  - a. Schedule slippage
  - b. Resource utilization
  - c. In-process inventory
  - d. Cost overruns
  - e. Link to strategy
  
2. Which of the following is a measure of the amount by which a project is delayed by application of a resource leveling rule?
  - a. Schedule inflation
  - b. Schedule progression
  - c. Schedule efficacy
  - d. Schedule efficiency
  - e. Schedule slippage
  
3. For which purpose is simulation not used regarding project scheduling?
  - a. To overcome the limitations associated with statistical techniques used to develop probability of completion time estimates
  - b. To investigate the range of project completion times
  - c. To investigate the distribution of project completion times
  - d. To verify the accuracy of the optimistic, pessimistic and most likely time estimates
  - e. All of the above
  
4. After qualitative analysis a risk that is above the project risk threshold which of the following should not be obtained for analysis of the risk:
  - a. Probability of the risk occurring
  - b. Range or distribution of possible outcomes
  - c. Probability of each outcome
  - d. The expected time of each outcome
  - e. The person responsible for each outcome
  
5. The dimension of quality that describes the precision with which the product or service meets the specified standards is called:
  - a. Conformance
  - b. Reliability
  - c. Performance
  - d. Features
  - e. Serviceability
  
6. Which quality tool that was discussed in class would you use to determine the reasons why a quality standard was not being met?
  - a. Pareto Chart
  - b. Check sheet
  - c. Scatter Diagram
  - d. Ishikawa Diagram
  - e. Flowchart

7. Under fixed-price contracting, contractual Risk management is the \_\_\_\_\_.
  - a. process of determining the probability that a certain item requirement will or will not be attained along the planned course of action
  - b. process of systematically identifying all possible risk events which may impact a project
  - c. systematic process of identifying, analyzing and responding to risk
  - d. most important knowledge area in project, program and portfolio management
  - e. responsibility of the seller and the project manager
  
8. Evaluation criteria are developed and used to rate or score \_\_\_\_\_.
  - a. proposals
  - b. Invitation to Bid
  - c. Request for Information
  - d. the project estimate
  - e. the project schedule
  
9. Which of the following was not mentioned in the text as a valuable source of information for a project audit?
  - a. The project's Request for Proposal
  - b. Minutes from the project selection committee
  - c. Benchmark data from other similar projects
  - d. Minutes of senior management committees that initiated the project
  - e. Project records
  
10. Which of the following is not a type of project termination mentioned in the text?
  - a. Project extinction
  - b. Termination-by-addition
  - c. Termination-by-integration
  - d. Termination-by-starvation
  - e. Termination-by-elimination

## Answer Sheet

Question	Answer	Class	Reference
<b>Multiple Choice</b>			
1	D	M8	Page 220
2	D	M8	Page 220
3	E	M9	Page 177
4	C	M9	Page 137
5	A	M10	
6	A	M10	
7	B	M11	
8	D	M11	
9	C	M12	Page 284
10	B	M12	Page 289